

2015-2020 Financial Forecast Parks Enterprise Fund

Executive Summary:

- The Parks Enterprise Fund forecast assumes that user fee revenue can continue to recover program expenditures over the forecast period.
- The Parks Enterprise Fund continues to meet reserve requirements and fund capital improvements at the golf course, including the redevelopment of the driving range in 2014.
- The City will conduct a Request For Proposals (RFP) process in 2014 for pro shop operations at the Bellevue Golf Course. This forecast assumes no fundamental changes in the structure of this important golf course contract.

Background

The Parks Enterprise Fund accounts for the services provided by the Enterprise Program within the Parks & Community Services Department. These services include golf, tennis, aquatics, adult sports, and facility rentals. Enterprise Programs are fully supported through user fees but attempt to serve all residents regardless of ability to pay through the use of scholarships, sponsorships and fee waivers. The General Fund subsidy was eliminated in the 2011-2012 Adopted Budget, and was historically used to subsidize the Bellevue Aquatic Center.

Parks Enterprise Fund Reserves

Parks Enterprise Fund reserves will be managed within the targeted level of 2-months operating expenses, or approximately \$0.9 to \$1.1M over the forecast period. This reserve helps ensure the fund meets cash flow needs during the winter months when golf course revenues are low.

Enterprise Capital Improvements

The Parks Enterprise program funds the Enterprise Facility Improvements Project (CIP project P-R-2), including capital projects at the Bellevue Golf Course. In addition to regular maintenance projects, the City will continue to improve the golf course driving range to enhance player services and the financial performance of the course.



2015-2020 Financial Forecast Parks Enterprise Fund

Parks Enterprise Fund 2015-2020 Financial Forecast (In \$000)							
	2014 Estimate	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast
Resources:							
Beginning Fund Balance	\$915	\$928	\$942	\$957	\$971	\$986	\$1,001
Program Revenue	6,000	6,124	6,257	6,405	6,556	6,711	6,870
General Fund Subsidy	0	0	0	0	0	0	0
Total Resources	\$6,915	\$7,053	\$7,199	\$7,361	\$7,527	\$7,697	\$7,872
	2014 Estimate	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast
Expenditures:							
Personnel	\$1,766	\$1,805	\$1,847	\$1,893	\$1,940	\$1,989	\$2,039
M&O	2,655	2,714	2,776	2,845	2,916	2,989	3,064
Interfund Transfer	1,215	1,241	1,270	1,302	1,334	1,368	1,402
Capital Transfer	350	350	350	350	350	350	350
Total Expenditures	\$5,986	\$6,110	\$6,243	\$6,390	\$6,541	\$6,696	\$6,855
Reserves:							
Ending Fund Balance	\$928	\$942	\$957	\$971	\$986	\$1,001	\$1,017

Note: Columns may not foot due to rounding.